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9 September 1958

**MEMORANDUM FOR: Special Assistant to the Director
for Planning and Development**

SUBJECT : Strengthening of the URPIC Organizations

1. You may recall that recently [redacted] informed Colonel Larry Cole of USAFE, officer in charge of both URPIC-W and URPIC-1, that URPIC-1 was short on leadership, equipment, maintenance, and motivation to produce a high quality product. A copy of that cable reached us. Also, [redacted] has just returned from a tour of duty TDY at both URPIC-W and URPIC-1. He confirmed and elaborated on [redacted] cable.

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2. Last Friday I invited Colonel Macia (who brought with him Colonel Kemp) to meet informally with Art Lundahl, [redacted] and myself to explore candidly the needs of URPIC-1 and possibly other URPICs with the thought in mind that whereas one cannot foretell the exact needs for URPICs tomorrow the least we can do on the basis of past history is to ensure that they are in a high state of competence to handle materials on demand.

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3. This conversation seems to have been enlightening to the Air Force representatives and has elicited a positive response.

4. Colonel Kemp is leaving shortly for URPIC-W and URPIC-1 and will take into account suggestions which [redacted] and Art have made.

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5. Meanwhile, Colonel Macia has requested Colonel Kemp to prepare a draft instruction from Headquarters Air Force to USAFE establishing more clearly than the initial URPIC plan would the qualifications required for the personnel to man the URPIC centers and the standards for processing and processing conditions. This letter Colonel Kemp will discuss with USAFE prior to sending it to the

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Headquarters Air Force. This method is chosen by Colonel Macia because he feels that the requirements of performance have perhaps risen since the initial agreements, and the Air Force needs to make up its mind whether it wishes to perform this responsibility fully or ask to be relieved of it.

6. In June when Lundahl and I visited URPIC-W we had a very good impression of the center there but, of course, URPIC-I is another question.

7. In regard to URPIC-Y at YOKOTA, I have to report that the substance of the film evaluation report produced by HTAUTOMAT has been forwarded in part to URPIC-Y for use in improving their handling of future CHICOM missions. An HTAUTOMAT representative left on Saturday, and the Army and the Navy are adding personnel to Y. It should shortly be in good shape from the point of view of personnel. At the moment, I cannot comment on equipment.

8. I shall keep you advised of further developments in regard to the maintenance of the URPICs.

JAMES Q. REBER
Chairman
Ad Hoc Requirements Committee

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- 3-Ch HTA
- 4-Chmn ARC
- 5- PS/DCI chrono